

**Course** ACCT 2025 Managerial Accounting (Semester course)

**Term** Fall, 2008

**Instructor** Name: Gordon van der Veen  
Phone: 718 90 55  
Email: gordon.vdveen@vmskeg.com

**Course Description** Managerial accounting emphasizes the use of accounting information for planning, control, and decision-making purposes in all types of organizations. This course explores topics in the areas of cost behavior, cost-volume-profit analysis, relevant cost analysis, cost accumulation and assignment, activity-based costing, profit planning and control, performance evaluation, responsibility accounting, and product costing systems.

**Prerequisites** ACCT 2010 Financial Accounting

- No fundamental aversion to hard work (essential).
- A well developed sense of humor (crucial).
- An interest in business realities and not just number crunching (indispensable).

<b>Learning Outcomes</b>	<b>Outcome</b>	<b>Expectation</b>
	Students can identify how different costs are classified and used for different managerial accounting purposes.	Students can identify costs used for product costing purposes, direct and indirect costs, and cost behavior patterns.
	Students can calculate product costs used for financial reporting.	Students can calculate product costs in job order and process costing systems using traditional overhead rates and activity based costing rates.
	Students can use cost information for planning purposes.	Students can analyze various cost-volume-profit relationships, perform break-even analysis, and be able to prepare a contribution margin income statement. Students can also perform profit planning and prepare a master budget.
	Students can use cost information for control purposes.	Students can prepare flexible budgets and calculate material, labor, and overhead variances using standard costs. Students can also use segment information, ROI, and Residual Income to evaluate performance
	Students can use cost information for decision-making purposes.	Students can determine the costs that are relevant to making various business decisions. Students can also calculate selected financial ratios.

<b>Textbook and other Materials</b>	Horngren, Datar, Foster: Cost Accounting – A Managerial Emphasis, 12th Edition, Prentice Hall, ISBN: 0131495380
<b>Grading</b>	Exams: Midterm                               30% Final                                    40% Homework Assignments:   30%
<b>Activities</b>	Our weekly session will consist of a lecture followed by a seminar session. Students will be required to participate actively during the seminar session.
<b>University Policies</b>	<p><b>Cheating</b>          Any student found cheating on any part of the course work (homework assignment, term paper, quiz, exam, etc.) will automatically be given an “F” for the course. Any student found to be helping another student to cheat will likewise be given an “F” for the course. In each case, the student will also be put on disciplinary probation for the remainder of her or his stay at Webster. If the student is found to have engaged in cheating a second time, s/he will be automatically expelled from the University.</p> <p><b>Attendance</b>          Class attendance is obligatory. Instructors will take attendance at each class session and reduce a student’s course grade by one-third of a letter grade for each full week of class missed. Any student who misses four or more full weeks of class will automatically be given an “F” for the course.</p>
<b>Course Policies</b>	Students are required to bring a calculator to every class! Please read the week’s relevant chapters of the book in advance!
<b>Weekly Schedule</b>	
Week 1	Introduction to Cost Concepts and Cost Behavior Chapter 2
Week 2	Introduction to Cost Concepts and Cost Behavior (contd.) Chapter 10 (Pages 323-327 and Page 332) Cost-Volume-Profit Analysis Chapter 3
Week 3	Cost-Volume-Profit Analysis continued Chapter 3
Week 4	Decision Making and Relevant Information: Make or Buy (Outsourcing), Limiting Factors/Constraints, Accepting/Rejecting Special Orders and Pricing, Second Shift decisions, Shut Down Decisions. Handouts Chapter 11

Week 5	Decision Making: Make or Buy (Outsourcing), Limiting Factors, Accepting/Rejecting Special Orders and Pricing, Second Shift decisions, Shut Down Decisions. Handouts Chapter 11
Week 6	Relevant Costs Handouts Chapter 11
Week 7	Cash Budgets Appendix to Chapter 6
Week 8	<b>Review</b> <b>Midterm Exam</b>
Week 9	Flexible Budgets, Variances and Management Control Chapters 7 & 8 Handouts
Week 10	Flexible Budgets, Variances and Management Control Chapter 7 & 8 Handouts
Week 11	Responsibility Accounting Master Budgets Chapter 6 Handouts
Week 12	Master Budgets Handouts
Week 13	Master Budgets Handouts
Week 14	Balanced Scorecard Chapter 13
Week 15	<b>Final exam</b>

**Additional Information**

The above schedule and reading assignments are subject to change at the discretion of the instructor.